



Risk Management

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Are You a Risk Manager?

Risk = Odds



Classic Risk Management Model

1. Risk Identification
2. Risk Analysis
3. Risk Responses/Risk Management
4. Risk Management Monitoring

What is Your Tolerance for Risk?

What Defines a
Successful Project?
(hint: 2 factors)



Project Risk Management

Case Study

The Return of Edinburgh's Trams



The Return of Edinburgh's Trams

Project Details

	Proposed	Actual
Completion	2009	2014
Cost	£420m	£1b

The Return of Edinburgh's Trams



The Return of Edinburgh's Trams

Project Details

	Proposed	Actual
Cost	£420m	£1b
Completion	2009	2014
Scope	3 lines	Part of 1 line
Tram Fleet	For 3 lines	For 3 lines



Classic Risk Management Model

1. Risk Identification

- Documentation Reviews
- Brainstorming (Murphy's Law)
- Prior Experience/Experience of Others
- Expert Judgement



Classic Risk Management Model

2. Risk Analysis

- Qualitative
- Quantitative
- Risk Tolerance



Classic Risk Management Model

Why Analyze Identified Risks?

To Try and Determine:

- a. How likely is it to occur (frequency)
- b. How bad will it be (severity)



Classic Risk Management Model

2. Risk Analysis (cont.)

$$\begin{array}{r} \textit{Likelihood of occurrence} \\ \times \quad \textit{Projected impacts} \\ \hline = \quad \textit{Expected loss} \end{array}$$

(Goal: Set priorities for action)



Classic Risk Management Model

3. Risk Responses/Risk Management

Strategies (in order of effectiveness):

- Avoid
- Transfer
- Control



Classic Risk Management Model

4. Risk Management Monitoring

- If the plan is working, understand why
- If the plan is not working, understand why not
... and then fix it!

*Risk management is an ongoing process,
not a single event*



Remember!

- We are all risk managers
- Risk = Odds
- If you can predict it you can prevent it
- Murphy's Law – Expect (and plan for) the worst and hope for the best
- Risk management is an ongoing process, not a single event



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